Yazaki is contributing to global communities through a variety of businesses.

About 220,000 employees are working at 434 sites of 160 companies in 41 countries, including Japan.

The Yazaki Group is a business organization comprising of 66 domestic group companies, 93 overseas group companies and one public benefit corporation. Yazaki manufactures and sells automotive parts, electric wires, gas equipment, and air-conditioning equipment in Japan, and manufacturers wire harnesses (assembled electric wires for automobiles) and other automotive parts overseas.

Company Overview (as of June 20, 2012)

**Company Name:** Yazaki Corporation

**Established:** October 8, 1941

**Representatives:** Yasuhiro Yazaki, Chairperson
Shinji Yazaki, President

**Address:** Headquarters:
17th Floor, Mita Kokusai Building
4-28, Mita 1-chome, Minato-ku,
Tokyo, 108-8333 Japan

World Headquarters (Y-CITY):
Mishuku 1500, Susono City,
Shizuoka Prefecture, 410-1194 Japan

**Capital:** 3.1915 billion yen
(Yazaki Corporation is an unlisted company.)

**Key Yazaki Group Companies in Japan:**
- Yazaki Meter Co., Ltd. (established in 1950)
- Yazaki Parts Co., Ltd. (established in 1959)
- Yazaki Energy System Corporation*1

*1 Established as Yazaki Electric Wire Co., Ltd. in 1963 and changed its name on June 21, 2012.

**Yazaki Group Companies:**
- Group Companies: Total of 160
  - Group Companies in Japan*2: 66
  - Overseas Group Companies: 93
  - Public Benefit Corporation: 1

**Employees:**
- Total Number of Employees: 226,300
  - Employees in Japan*2: 21,400
  - Overseas Employees: 204,900

*2 Including employees at affiliates

**Net sales (consolidated)**

<table>
<thead>
<tr>
<th>Year</th>
<th>Billions yen</th>
</tr>
</thead>
<tbody>
<tr>
<td>2007</td>
<td>1,323.9</td>
</tr>
<tr>
<td>2008</td>
<td>1,322.0</td>
</tr>
<tr>
<td>2009</td>
<td>1,090.3</td>
</tr>
<tr>
<td>2010</td>
<td>1,015.8</td>
</tr>
<tr>
<td>2011</td>
<td>955.5</td>
</tr>
</tbody>
</table>

**Breakdown of net sales by region**

- Americas: 26%
- Europe: 13%
- Japan: 47%
- Asia & Oceania: 14%
- Other: 0.2%

**Breakdown of net sales in Japan**

- Automotive parts: 86.6%
- Other: 0.2%
- Air-conditioning equipment: 0.9%
- Gas equipment: 2.9%
- Electric wires: 9.4%

Note: The above pie chart shows the sales of Yazaki Corporation
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**Yazaki Group: Scale of Business**

- **Europe/Africa**
  - 20 countries, 48 sites
  - Companies: 20
  - Employees: 32,300
- **Asia & Oceania**
  - 12 countries, 67 sites
  - Companies: 44
  - Employees: 111,300
- **Japan**
  - 234 sites
  - Companies: 67
  - Employees: 21,400
- **Americas**
  - 8 countries, 85 sites
  - Companies: 29
  - Employees: 61,300

**Note:** The above pie chart shows the sales of Yazaki Corporation.
Yazaki’s business helps people live a safe and eco-friendly life.

Based on its Corporate Policy of “A Corporation in Step with the World; A Corporation Needed by Society,” the Yazaki Group supplies products and services related to equipment and devices used in everyday life, including automotive equipment such as wire harnesses, as well as electric wires, gas equipment, air-conditioning equipment, and solar-powered equipment. In addition, we are continuing to pursue safety, better living and environmental conservation through the launch of new initiatives in the areas of nursing care and recycling, among others.

Connecting cars
Yazaki provides a wide range of products including wire harnesses (sometimes called the nervous systems or blood vessels of automobiles), meters, and other devices that support car electronics.

Wire harnesses
Wire harnesses are tightly bundled, lightweight electronic information circuits that provide electrical power and signals.

Meters
Efforts to improve readability and design have enabled us to provide drivers with safety, security, and a pleasant driving experience.

Charging connectors
Yazaki’s charging connectors are indispensable for charging EVs and PHEVs.

General transportation products
As a specialized manufacturer of automotive equipment that supports safe and eco-friendly driving, we are contributing to traffic accident prevention and environmental conservation.
Connecting to society

We endeavor to identify unmet social needs and launch new businesses that contribute to society.

Environmental, recycling, and agriculture-related businesses

We are promoting various recycling initiatives, such as recycling glass to produce lightweight civil engineering materials. At the same time, we are working on improving efficiency in farming by developing seed drills and unique gel-coated seed technologies.

- Supersol R, made of waste glass

Nursing care

We operate community-based nursing homes at nine locations in Japan.

- Kami Fusen Care Center, Y-CITY

Connecting to people

By providing equipment that runs efficiently on gas, electricity, or solar power, we are contributing to the enrichment of society.

Electric wires

We are a pioneer in environmentally friendly (halogen- and lead-free) electric wires and recently obtained Ecoleaf label certification.

- U-Smart gas meter

Gas equipment

We provide a variety of gas equipment including gas meters, residential fire alarms, and more to ensure the security and safety of our customers.

- Smoke sensor/fire alarm

Air-conditioning units

Water coolers/heaters powered by solar heat, waste heat, or other environmentally friendly energy sources.

- Bio-Aroace, fueled by wooden pellets

Solar-powered equipment

With over 40 years of experience in providing solar-powered equipment, we continue to meet the needs of customers.

- Eco Solar Type II, a solar-powered system that can be connected to a hot water service

Yazaki’s charging connectors are indispensable for charging EVs and PHEVs.

With over 40 years of experience in providing solar-powered equipment, we continue to meet the needs of customers.

Water coolers/heaters powered by solar heat, waste heat, or other environmentally friendly energy sources.

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